

&/\$,5(\$5,(&/\$66
'HSDUWPHQW D G (QJLWLVKJ
7KH 8QLYHUVLW\ RI 7DPSD
: .HQQHG\ %OYG
7DPSD)/
FFODVHG#XW

\$&\$'(0,& 326,7,216

\$VVLVWDQW 7HDF7KLFQ 8 QLYHUVLW\ RI 7DPSD 'HSDUWPHQW R

3RVWGRFWRUDO)HOORZLQ DSWK L QJLWLVKJ 8 QLYHUVLW\ RI 7DPSD

9RONVZDJHQ)R W G G B W B B Q B R W O D R Z L E 8 QLYHUVLW\ RI

\$VVLVWDQW 3URIHVVRU 1HZ ≈ RDQIM,QQJW & WPSXW\ R (QJLWLVKJ KR'G
'LUHFWRU RI & DPSXV & R Q F W O X F W R U

('8&\$7,21

3K ' :DVKLQJWRQ 8QLYHUVLW\ LQ 6W /RXLV (QJLWLVKJ
*UDGXDW H & HUWLILFDWH LQ :RPHQ *HQQGHU
*UDGX DW F H & L Q J D W L R Q
'LVVHUW B W L R Q W K H & K L F D J R 6 F K R R O /LWHU
6RFLRORJ\ LQ \$PHULB B F W R U \$QFD 3DUYX\

0 (G 8QLYHUVLW\ RI & DOLIRUQLD DW 5LYHUVLGH
6LQJOH 6XEMHFWL Q D Q L R G (Q J L W L V K J

% \$ 8QLYHUVLW\ RI & DOLIRUQLD DW 5LYHUVLGH
6XPPD FXP3 Q D X G H W D .DSSD

38%/, &\$7,216

-RXU QJLWLVKJ

37KH 7UHPEOLQ D 6 R F W B B B N \ R R U) H H O L Q J 7 K # X H % W ' R I % R K L W T L O
) O H H F (H 8 6 0 X (W K I Q L F / L W H U D W X U H R R O W K H Q Q L W H G D O W D W I

-RXU QJLWLVKJ B H R J U Q V V

3\ Q D P L W L F 5 H D G L Q J 6 X V S L F L R Q 6 R F L R O R \ M Q F K Q G J 8 U J H Q F \
& D P S D L W H Q Y L V H D Q G & U H W X F P L W D W W H U O \ I R U / L W H U D W X U H D

&OD

3&KORURIRUPHG \$QHVKHWLF 8WRS LDQLVP DQG)HPLQLVW
+HUODQG 2WKH UHRUW DQGWUJHVFEXELVRXUQDO RI \$PHULFD
:ULWHUV

3; 5D\ 3UREH DQGR)HQW SLLVFLVP LQ 5XGROSK)LWRHEH V 'HV
VXEPLW WWHGUVWXUH DQG 0HGLFLQH

5HYLHZV

36FUXWDEOH 0RQVWURXV DQGVV 16Q \$GHV DLOO DQFE 1)DQWDVWL
6XPPH)DOO SS
"#00

2WK3XUOLFDWLRQV

35RDPLQJ 5HEHOV 7KH +LGGHQ /LQN %HWZHHQ 7UDQVJHQG
7UDQVLW 7KH WRKURRQ 5HSHGHU

3\$Q (QJOLVK 3URIV 'HHS 'LYH LQWR)DQILFWKRQ \$Q ,QWHU
\$PSHQDHEUXDU\

:\$5' 6)(/2:6+,36 \$1' *5\$176

/H DUQLQJ (QULFKPH&QVLYHDQW\ RI 7DPSD

ZDD 5R5LHW /€30DWA P DQ 0RPR\$ULP 0%YD00FLWIKD SLFK\ RI &KLFDJR

9RONVZDJHQ)RXQG DW BRQY:RUMVWR \$I*UJHVE XUJ

&21)(5(1&(35(6(17\$7,2\$1' 25*\$1,=,1*

³6HQVRU\ 2YHUORDG %RGLO\ (PSLULFLVP 10VXKRSK)LVK
&RQIHUHQFH XODU &XOWXUH \$VVRFLDWLRQ 6DQ \$QWRQL

³7UHPEOLQJ 1HWZRUNV RU D 6RFLRORJ\ 4XHWLQJ WLC:6L
)OHFF& 5HFRQVWUXFWLRQV &RU DO *DEOHV)ORULGD

³)RUHQVLF)ODZ\HPKRLORJ\ .QRZOHGJH LQ 5XGROSK)L
\$PHULFDQ /LWHUDWXUH \$VVRFLDWLRQ \$DOLIRUQLD 0D\
GXH WR &29,'

³μ\$QHVKHVL D :RXOG %H .LQGHU † \$QHVKHVL DQG)HPL
*LQDQ\WUODQGLWLVK \$VVRFLDWLRQ IRU 0RGHUQFW 6WX
7URXEOLQJ 0RGHUQLVPLWHG .LQJGRP -XQH

&R&RQYHQW \$QXDO &RQIHUHQFH RQ WKH 3ROLWLFDO (FRQR
6RFLRORJLFDQ \$VVRFLDWLRQ \$SULO

:RUNVKRS 2UJDQL]HU &RQIHUHQFH RQ (PHUJLQJ \$QXDO DUFK '
&RQIHUHQFH 0RGHUQLVPLWHG \$VVRFLDWLRQ \$DOLIRUQLD
\$VVRFLDWLRQ *HUPDQ\ \$SULO

3DQHO 2UJDQL]HU ³&KLFDJR 6RFLRORJ\ DQG /LWHUDU\ 0RG
&RQYHQWLRQ &KLFDJR ,OOLQRLV -DQXDU\

³)URPWRSLDV WR 1DWXUDOLVP 5HFRQVWUXFWLRQ 5XHWLQJ WLC:6L
,OOHJLEOH ' 0RGHUQ /DQJXDJH \$VVRFLDWLRQ &RQYHQWL

³μ\$IIHFWLRQDWH † 9HUVXV μ'\QDPLWLF † -DQH \$GGDPV DQG
/RXLVYLOOH &RQIHUHQFH RQ /LWHUDWXUH DQXDU\

³'HYLO LQ WKH 'HWDLOV ,QWHUSUHWLYH (WKQRJUDSK\ LQ
+RXVH † /RXLVYLOOH &RQIHUHQFH RQ /LWHUDWXUH DQG
)HEUXDU\

³μ1R (GXFDWRU WR &RPSDUDWLYH /LWHUDWXUH \$VVRFLDWLRQ
&RPSDUDWLYH /LWHUDWXUH \$VVRFLDWLRQ \$DOLIRUQLD

³μ'UDW 6WDWLWLFV †)URP 6WDWLWLFV WLC:6L XHWLQJ WLC:6L
)OHFF& \$PHULFDQ &RPSDUDWLYH \$VVRFLDWLRQ \$QXDO 0H
0DVVDFKXVHWWV 0DUFK

³3XEULWHG -DQH \$GGDPV †V 0RGHUQLVW 6RFLRORJ\ ' 0H
&RQYHQWLRQ \$XVWLQ 7H[DV -DQXDU\

3RSXODU &XOWXUH \$VVRFLDWLRQ

7KH 6RFLHW\ IRU WKH ~~HWKQLF~~ / ~~RWWKDWXLOH~~ BI WKH 8QLWHG

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)UHQ ~~DK~~ DGLQJ NQRZOHGJH

*HUP ~~DQ~~ DGLQJ NQRZOHGJH

6SDQLVK ~~NQRZOHGJH~~

5()5(1&(6

\$YDLODEOH XSRQ UHTXHVW